

Wrap – up of bottlenecks

Low Quality of Applications / Incomplete applications

1. Reject the incomplete applications. (incomplete if document is missing, if issues with the content or date, ask again the doc.
2. Online Applications – only original docs that are needed and drawings to be provided hard copy.
3. Provide near perfect proposals as examples.
4. Spot frequent errors and mistakes and share them online.
5. Better train extension services and encourage them to play a bigger role especially for farmers.
6. Guidelines should not be too complex!



Wrap – up of bottlenecks

Insufficient capacity to assess the applications

(delays in processing/staff retention / electronic applications – document management system / recruit and train staff

- Issues with Headcount – The political support is there for extra staff.
- Pay-wage top ups should be for the whole IPARD structures (PA and MA), rather than differentiate
- Use National law to IPA staff to receive additional top ups! – Montenegro Example
- The pressure is there, in IPARD during the whole Ipard period, compared to all other government institutions!
- Long Hours are not a solution for the long term
- Recruitment process to be shortened and more flexible and not bound by Civil Servant recruitment procedures.
- Issue to recruit different professions! (Engineers, etc).
- Cooperation with the Education System in order to increase the capacities!
- Reserve a percentage of IPARD budget for salary top ups.

Wrap – up of bottlencks

What do we do to limit the number of applications?

1. May be we do want to limit the number of applications. Everyone deserve a fair chance!
2. Remove the ranking process, and pay FIFO.
3. Extra points to small farmers.
4. Ranking before the start of the administrative check and start processing and contracting based on ranking criteria!
5. To increase the budget per country for IPARD.
6. Eligibility criteria, to change the lower limit.
7. Have reasonable period between calls, to ease pressure on staff!

Wrap – up of bottlenecks

Inefficient evaluation system for checking the reasonable of cost proposed.

- Constructions works – with one offer and national database.
- Adapt the PRAG Rules, also for the other measures.
- One offer for up to 20K EUR for project.
- With price reference database, this is resulting in serious delays and is complicated.
- To publicize the procurement procedure in the dedicated website of IPARD Agency, and regardless of how many offers are coming, you process with that. – Montenegro example.
- General expenses to be with one offer as well.

Wrap – up of bottlenecks

Fulfillment of the EU and national standards

- Tractors.
- Measure 1, the farm minimum standards, and the Investment to fulfill the EU standard.
- Derogation to applications on Fruits and Vegetable Sector as regards to all the farm activities.
- Give the possibility to 2-3 months, to fulfill the respective standards.

