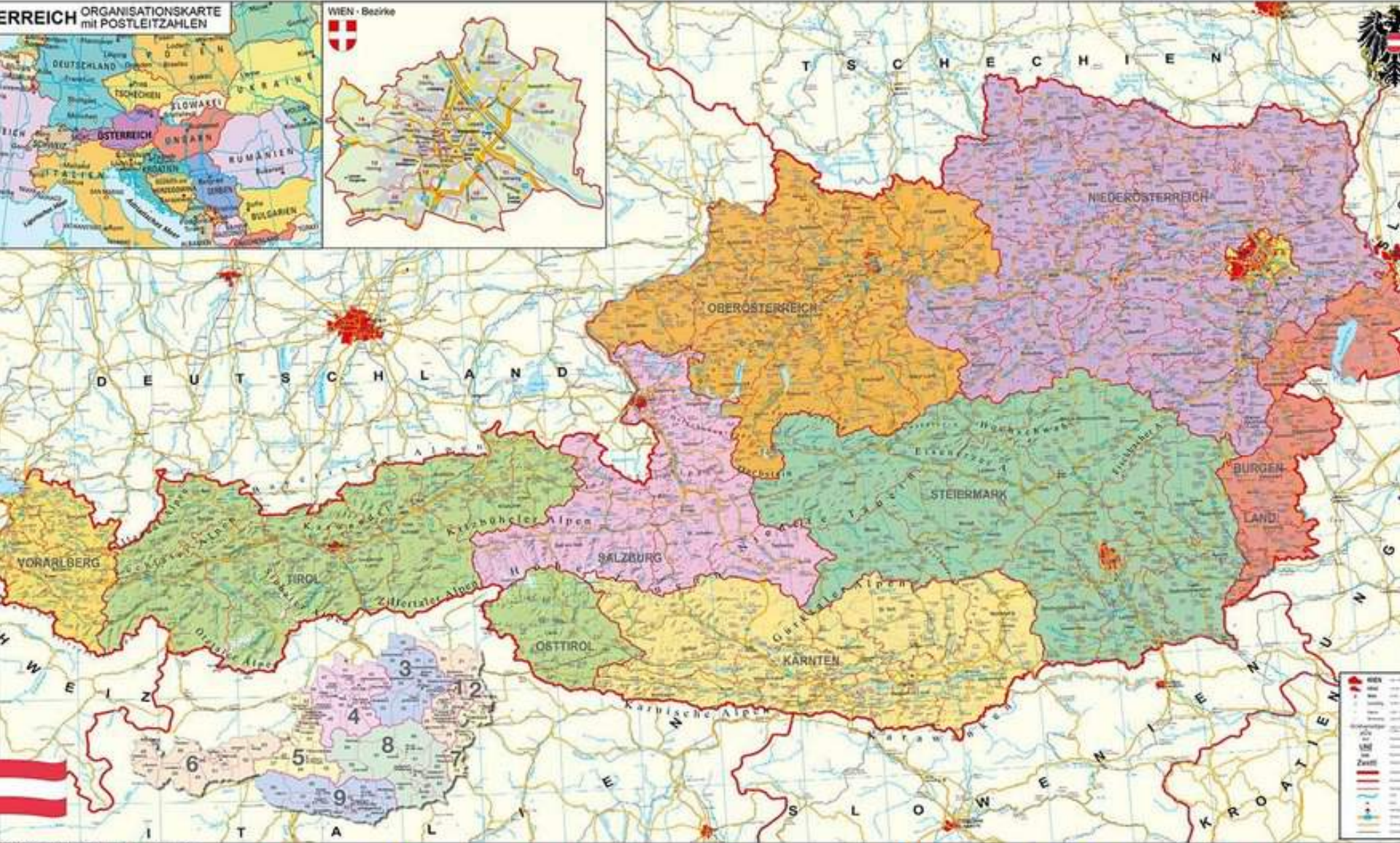


Region regio³



ÖSTERREICH ORGANISATIONSKARTE mit POSTLEITZAHLEN

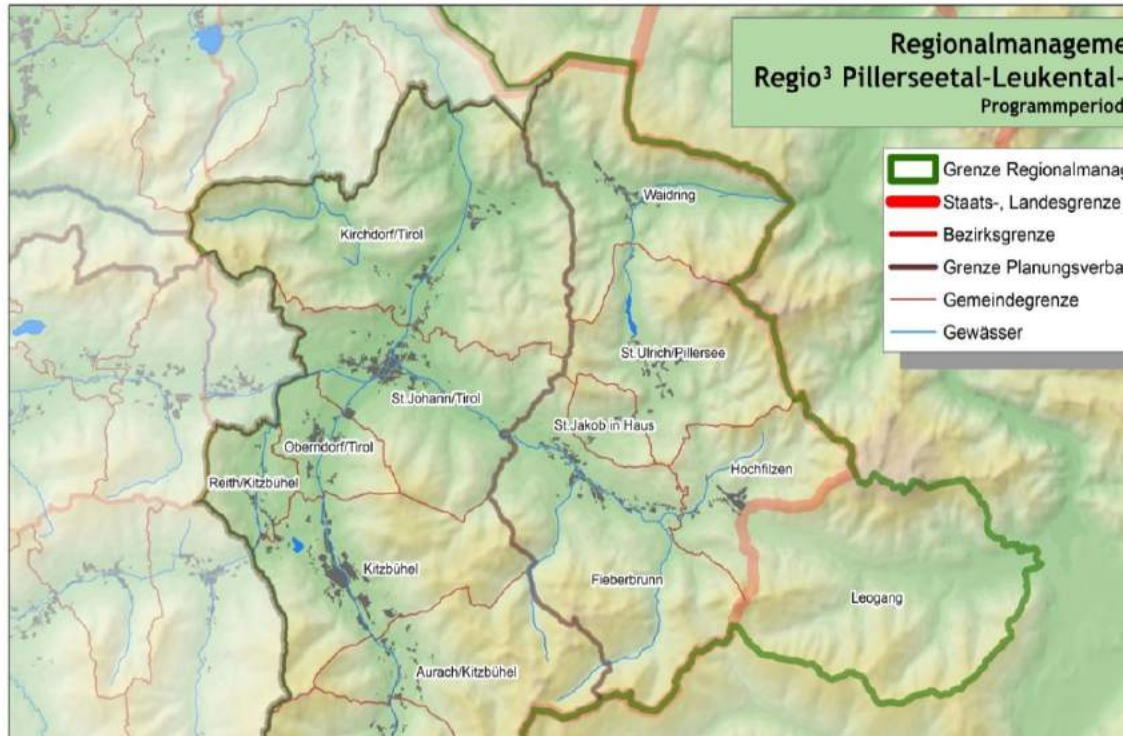


<p>Vorarlberg Fläche: 3.691 km² Hauptstadt: Bregenz</p>	<p>Tirol Fläche: 12.647 km² Hauptstadt: Innsbruck</p>	<p>Salzburg Fläche: 19.661 km² Hauptstadt: Salzburg</p>	<p>Kärnten Fläche: 9.502 km² Hauptstadt: Klagenfurt</p>	<p>Steiermark Fläche: 16.397 km² Hauptstadt: Graz</p>	<p>Niederösterreich Fläche: 19.018 km² Hauptstadt: St. Pölten</p>	<p>Oberösterreich Fläche: 11.989 km² Hauptstadt: Linz</p>	<p>Burgenland Fläche: 8.266 km² Hauptstadt: Eisenstadt</p>	<p>Wien Fläche: 485 km² Hauptstadt: Wien</p>
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STREIFEL
1 : 455 000
0 10 20 30 40

Die derzeitige LEADER-Region Pillerseetal-Leukental-Leogang

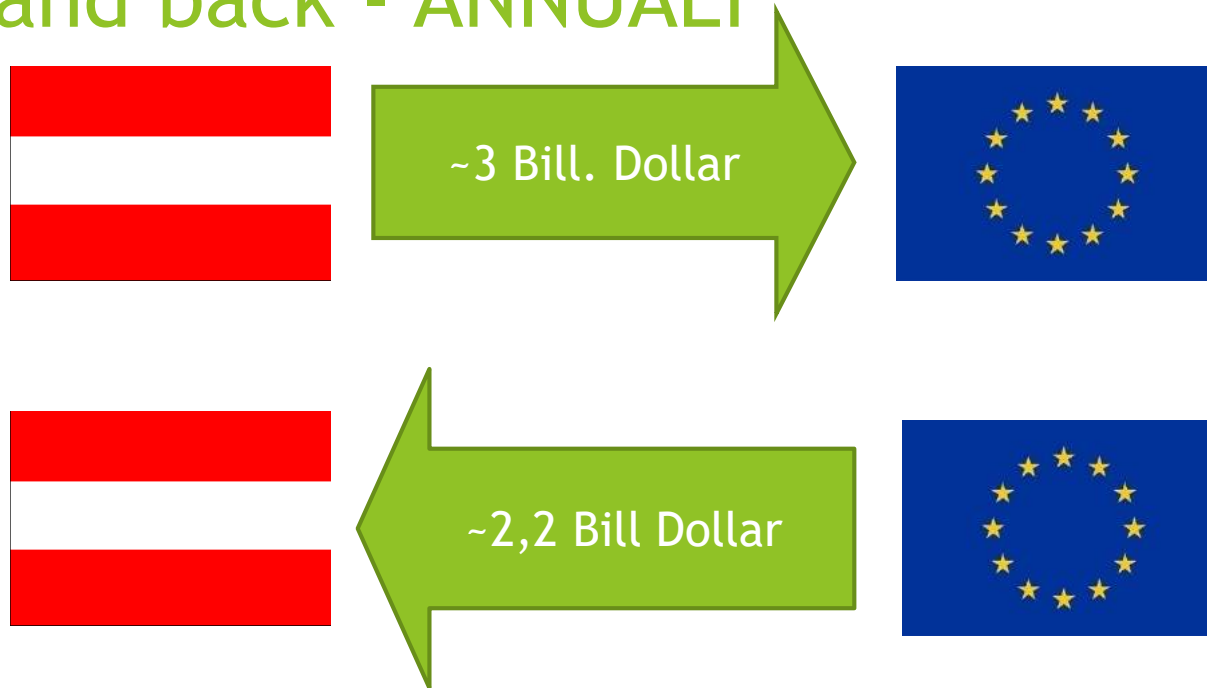


- ▶ 13 municipalities
- ▶ 42.000 inhabitants
- ▶ 17.000 households
- ▶ 3,8 Mio. overnight stays
- ▶ 21.000 workers (+ 2.900 in-commuter)



LEADER has to do with funding,
but the money has to come from
somewhere....

Payments from Austria to the EU
and back - ANNUALY



THIS WAS BEFORE LEADER-METHODOLOGY





71 % less accidents in roundabouts!

LEADER CHANGED THE BIG STRATEGY

Mobility orientated strategies (1960-1990)	Endogen strategies, selfstanding regional development (since 1990)
Focus on decreasing deficits in regions	Focus on the potentials and strenghts of a region
Funding for new companies in the region	Modernisation of established companies in the region
Gaining outregional rressources (capital, technology, etc.)	Development of regional rressources (workforce, capital, etc.)
Focus on industry	Cross-sector development
Based on economic aspects	Based on economic, social, cultural, political and ecologic aspects
Competitive through low working-costs and capital-intensive methods	Competitive through quality and innovation
Low participation, top-down	Broad participation of many interest groups

Structure follows strategy...

Idea is main part ... not the funding



LEADER SUBMEASURES

1. Preparatory support: for preparing the LDS and following a list of criterias the LDS has to fulfil
2. Implementation of the LDS in the region
3. Preparation and implementation of cooperation activities of the LAG
 - Inter-territorial and transnational
4. Running costs and animation
 - LAG management, Information, exchange between stakeholders, support to potential beneficiaries etc.



LAG SELECTION PROCESS 2014-2020

OVERVIEW

Call from managing authority (Ministry) for submission of LDS (until 31.Oct. 2014)

- High quality LDS (with a binding character)
 - 3-4 main action fields
 - 2 step selection process with point-system
- Professional LAG-management (at least 60h full time equivalent employed at the LAG)
- Composition of LAG (any interest group has less than 49% of the votes in every LAG body and at least 1/3 women)
- Contract between Ministry and LAG about the money for LEADER implementation via certain criteria:
 - Quality of LDS (points)
 - Inhabitants of the region



SELECTION OF REGIONS 2014-2020

- High Quality Local Development Strategies (LDS)
 - Emphasis on SWOT-analysis as foundation for LDS
 - Focus on few themes/topics
 - Specified aims and measurable indicators for each theme/topic
 - Description of all decision taking processes (including avoiding conflict of interests)
 - Clear, transparent and non-discriminating project selection criteria
 - Possibility to adapt LDS 2 times in a 7 year period
 - Compulsory monitoring tool on LDS level and project level

Main processes in a LEADER region

Senzitization and motivation
(media, face-to-face contacts, workshops, working groups, events,...)



**Strategy
development**



**Implementing
projects**



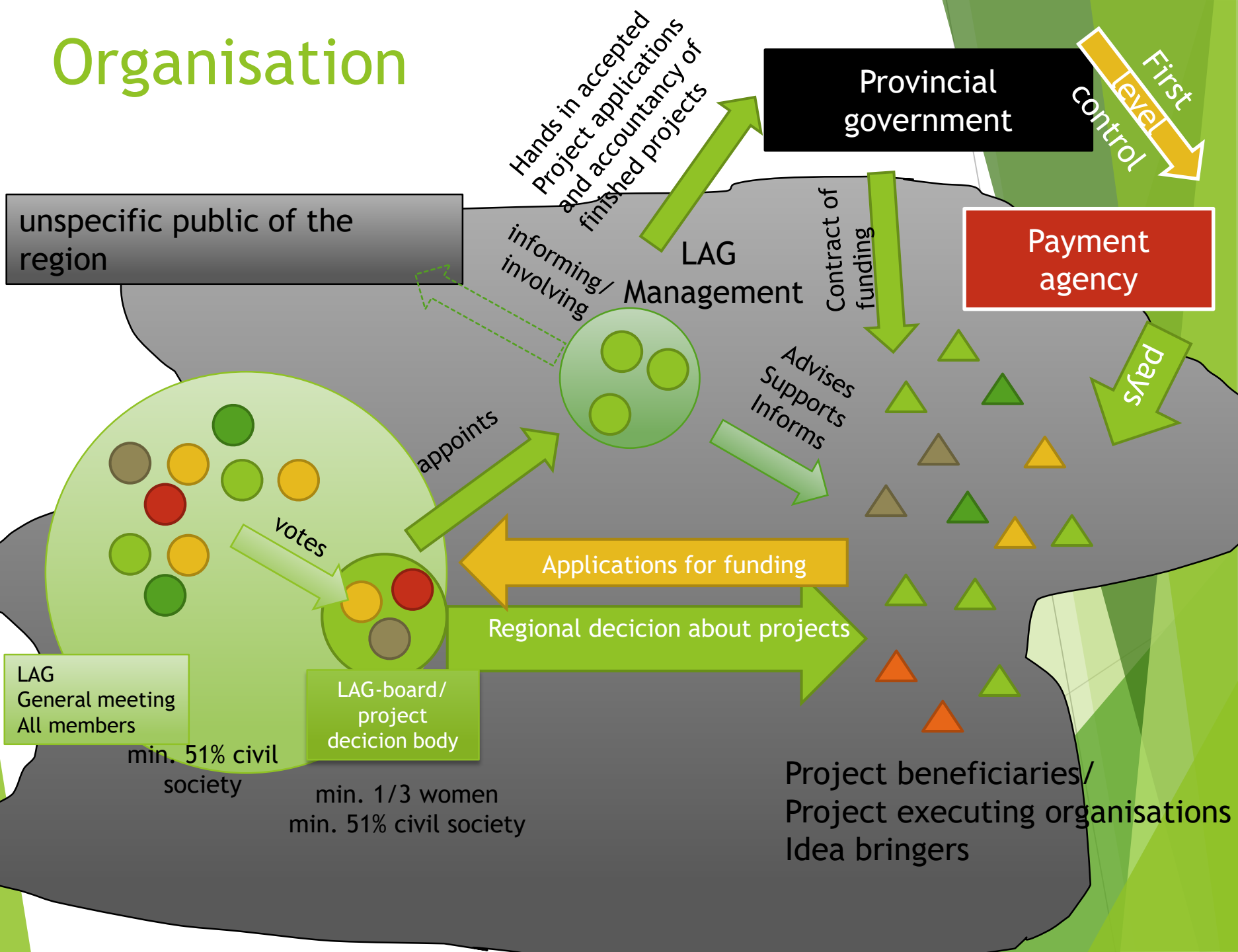
**Monitoring and
Evaluation**

- Strengths, weaknesses, opportunities, threats
 - Assess development needs
 - Define aims/ goals
 - Ways how to achieve goals / types of projects
 - Implementing procedures
 - Application at ministry
 - OK -> money allocated
- Calls (thematic/ periodic) or ongoing application process
 - Capacity building
 - Assessing projects (PSG) according to the LDS
 - Local actors implement projects
 - Assisting with funding (in average 40/60/80 % funding)

How does a LAG work in Austria?

- ▶ At least 60 hours full-time equivalent staff
- ▶ Management is founded by 70 %, rest of 30 % mainly comes from municipalities which are obliged to be member of the LAG - for the whole periode of 7 years
- ▶ Project fundig in average: 40% for projects which generates direct income, 60% for non profitable projects and 80% for projects in the field of youth, social services, etc.
- ▶ Between 1 and 5 Euro per inhabitant for LAG-management
- ▶ Smallest LAG: 14.000 inhabitants, largest: 155.000
- ▶ Budget for implementation: around 3.2 Mio EUR (230 Mio. MKD) per LAG (including the LAG-management) for 7 years
- ▶ Separate budget for transnational cooperation on national level
- ▶ But still differences between the LAGs in different provinces - because of federalistic state

Organisation



How does „my“ LAG work?

- ▶ Since 2015: 42 projects with a volume of 5.5 Mio. Euro
- ▶ Only half of the projects are LEADER-projects - we implemented a one-stop-shop principle for (EU)fundings
 - ▶ We do: LEADER, EFRE, INTERREG, national fundings, projects without funding...
- ▶ 70 % of the projects are trans-municipal, regional, national or international cooperations - we have the regional competence
- ▶ 1 Manager (42h/week), 1 Assistant (30h), 1 project assistant (15h)
- ▶ Very sustainable management structure: in 21 years LEADER in the region I am the 2nd manager with the 2nd chairman
- ▶ Management-budget: EUR 170.000/year - 82.000 own money from our members
- ▶ 1/3 of our projects we implement on our own following the needs of the LDS

Common „paperwork“ among all LAGs in Austria

- ▶ Common application form for all projects
- ▶ Common form for actions and costs of a project
- ▶ Common form for project decision
- ▶ Common checklist for all relevant data and annexes
- ▶ Common form for accountancy of the project
- ▶ Clear and transparent project selection process published on the website (projects, decisions,...)
- ▶ And many, many more....

Only among the 8 LAGs of the province of Tyrol: common database of provincial government, administration, payment agency and LAG

It is an ongoing process....

- ▶ Working groups on LEADER with representatives of ministry, provincial ministry, LAGs, payment agency
- ▶ Provincial meetings between the LAGs and the provincial ministry
- ▶ Evaluation team on national, provincial and LAG level
- ▶ International working groups and interest-groups
- ▶ And so on... LEADER does not work Oneway

In the second you stop thinking about getting better it is the first step backwards...

Or with the words of Albert Einstein:

Thank you!!!

The background features abstract, overlapping geometric shapes in various shades of green, ranging from light lime to dark forest green. These shapes are primarily located on the right side of the frame, creating a modern, layered effect against the white background.